

cognitive dissonance experiment examples

cognitive dissonance experiment examples offer profound insights into the intricate workings of the human mind, revealing how individuals grapple with conflicting beliefs, attitudes, or behaviors. These landmark studies, conducted by pioneering social psychologists, meticulously demonstrate the psychological discomfort, or "dissonance," that arises when our actions contradict our deeply held values or when we hold two contradictory cognitions simultaneously. By exploring these pivotal experiments, we gain a comprehensive understanding of the mechanisms people employ to reduce this discomfort, often through attitude change, selective perception, or behavior modification. This article delves into several seminal cognitive dissonance experiment examples, from the classic induced compliance paradigm to studies on effort justification and post-decision dissonance, elucidating their methodologies, key findings, and enduring implications for psychology and everyday decision-making. We will uncover how these experiments not only validated Leon Festinger's groundbreaking theory but also continue to shape our understanding of human motivation, self-justification, and the powerful drive for cognitive consistency.

- Understanding Cognitive Dissonance: The Theoretical Framework
- The Classic: Festinger and Carlsmith's Induced Compliance Study (1959)
- Effort Justification: Aronson and Mills' "Embarrassment Test" (1959)
- Post-Decision Dissonance: Brehm's Appliance Choice Experiment (1956)
- Knox and Inkster's Betting Study: Certainty After the Decision (1968)
- Selective Exposure and Dissonance Reduction
- The Enduring Legacy of Cognitive Dissonance Experiments

Understanding Cognitive Dissonance: The Theoretical Framework

Cognitive dissonance, a theory proposed by Leon Festinger in 1957, posits that individuals experience mental discomfort when they hold two or more conflicting beliefs, ideas, or values, or when their actions contradict their beliefs. This psychological state of tension, known as dissonance, is unpleasant, and people are motivated to reduce it. The degree of dissonance experienced is often proportional to the importance of the cognitions involved and the discrepancy between them. To alleviate this discomfort, individuals typically employ various strategies, such as changing their beliefs, altering their behavior, or adding new

cognitions to justify the inconsistency. Understanding these underlying principles is crucial for appreciating the depth and significance of cognitive dissonance experiment examples.

The core premise of Festinger's theory is that humans strive for consistency in their beliefs and actions. When inconsistency arises, it creates a powerful psychological drive to restore balance. This drive can lead to irrational behaviors or profound changes in attitudes and values, often without conscious awareness. Early cognitive dissonance experiment examples were designed to create these inconsistencies in controlled settings, allowing researchers to observe and measure the specific ways in which participants attempted to resolve their internal conflicts. These studies provided empirical evidence for a theory that profoundly reshaped the understanding of human motivation and social influence.

The Classic: Festinger and Carlsmith's Induced Compliance Study (1959)

Methodology of the \$1 vs. \$20 Experiment

One of the most famous and foundational cognitive dissonance experiment examples is the study conducted by Leon Festinger and James Carlsmith in 1959. This groundbreaking experiment explored the concept of "induced compliance," where individuals are persuaded to act in a way that is contrary to their private beliefs. Participants were recruited for a study supposedly on "Measures of Performance," which involved an hour of extremely boring and monotonous tasks, such as turning pegs on a board for 30 minutes and then repeatedly putting spools into a tray for another 30 minutes. The true purpose of these tedious tasks was to create a strong negative attitude towards them.

After completing the tasks, participants were told that the next subject was waiting and that the assistant who normally briefed new participants was absent. The experimenter then asked some participants for a special favor: to tell the waiting "next subject" (who was actually a confederate) that the experiment was very interesting and enjoyable. Participants were randomly assigned to one of three groups: one group was paid \$1 for this counter-attitudinal advocacy, another group was paid \$20, and a control group was not asked to lie. After completing the favor, all participants were interviewed about their genuine enjoyment of the original boring tasks.

Results and Implications of the Festinger-Carlsmith Study

The results of the Festinger and Carlsmith experiment were highly counter-intuitive and provided strong support for cognitive dissonance theory. The control group, as expected, rated the boring tasks as very dull. The group paid \$20 also rated the tasks as dull, largely because they had sufficient external justification (a substantial sum of money) for their lie. They could rationalize their behavior by thinking, "I lied, but I got paid well for it, so my belief that the task was boring remains intact."

However, the group paid only \$1 rated the tasks as significantly more enjoyable than both the control and \$20 groups. According to dissonance theory, these participants experienced high cognitive dissonance.

Their cognition "The task was boring" conflicted with their behavior "I told someone the task was interesting." Since \$1 was insufficient external justification for their lie, they couldn't easily rationalize their behavior away. To reduce this uncomfortable dissonance, they changed their private attitude to align with their public behavior, convincing themselves that the task wasn't so bad after all. This phenomenon illustrates how insufficient justification for counter-attitudinal behavior can lead to genuine attitude change, making it a cornerstone among cognitive dissonance experiment examples.

Effort Justification: Aronson and Mills' "Embarrassment Test" (1959)

The Severe Initiation Study

Another compelling entry in the list of cognitive dissonance experiment examples is the "embarrassment test" conducted by Elliot Aronson and Judson Mills in 1959. This study investigated the principle of "effort justification," which suggests that if an individual expends significant effort or endures hardship to achieve something, they will value that achievement more highly to justify the effort. The experiment recruited female college students who volunteered to join a discussion group about the psychology of sex.

Participants were randomly assigned to one of three conditions before joining the group: a severe initiation, a mild initiation, or no initiation (control). In the severe initiation condition, participants had to read aloud a list of highly explicit sexual words and two vivid descriptions of sexual activity to a male experimenter. The mild initiation involved reading aloud a list of mildly embarrassing, but not explicit, words. The control group had no initiation. After this, all participants listened to a prerecorded, deliberately boring and mundane discussion about the secondary sex characteristics of animals, knowing they would soon join the group.

Outcomes of Effort Justification

The results vividly demonstrated the power of effort justification. When asked to rate their interest in the discussion and the attractiveness of the group members, participants in the severe initiation condition rated both significantly higher than those in the mild initiation or control conditions. These individuals had endured considerable discomfort and embarrassment to gain entry to the group. To reduce the dissonance between their effort ("I went through an embarrassing ordeal") and the reality of the boring group discussion ("This group is actually dull"), they convinced themselves that the group was, in fact, interesting and worthwhile.

This cognitive dissonance experiment example highlights how the psychological cost of attaining a goal can inflate its perceived value. It explains phenomena like why people who pay more for a concert ticket enjoy the show more, or why military recruits develop strong loyalty to their units after enduring grueling training. The more difficult or unpleasant the entry process, the greater the need to justify that effort by valuing the outcome, even if the objective quality of the outcome is low. This mechanism is a

powerful force in shaping our preferences and commitments.

Post-Decision Dissonance: Brehm's Appliance Choice Experiment (1956)

The Free Choice Paradigm

Jack Brehm's 1956 study is a classic cognitive dissonance experiment example exploring "post-decision dissonance," which arises after making a difficult choice between two or more attractive alternatives. When a decision is made, the chosen alternative often has some negative features, and the rejected alternative has some positive features. These conflicting cognitions create dissonance, as one's choice "I chose X" conflicts with "Y had good features" and "X has bad features."

In Brehm's experiment, female participants were asked to rate the desirability of eight household appliances, such as toasters, coffee makers, and radios. After rating them, they were told they could choose one appliance to take home as a gift. In the high dissonance condition, participants chose between two appliances they had rated similarly highly (e.g., a toaster rated 7 and a coffee maker rated 6). In the low dissonance condition, they chose between one highly rated appliance and one less highly rated appliance (e.g., a toaster rated 7 and a radio rated 2). After making their choice, participants re-rated all eight appliances.

Resolution Through Spreading of Alternatives

The results showed a clear pattern of dissonance reduction, often referred to as the "spreading of alternatives." Participants in the high dissonance condition, who had made a difficult choice between two equally attractive items, subsequently re-rated their chosen appliance more favorably and the unchosen, similarly rated appliance less favorably. This divergence in ratings served to justify their decision, reducing the dissonance created by having to forego an attractive option.

For example, if a participant chose a toaster (initially 7) over a coffee maker (initially 6), they might later rate the toaster as an 8 and the coffee maker as a 5. Participants in the low dissonance condition, who made an easy choice, showed little to no change in their ratings. This cognitive dissonance experiment example demonstrates how, after committing to a decision, individuals often bolster their confidence in their choice by enhancing the attractiveness of what they selected and devaluing what they rejected. This psychological mechanism helps us feel better about our decisions, even when they involve trade-offs.

Knox and Inkster's Betting Study: Certainty After the Decision

(1968)

Field Experiment on Post-Decision Dissonance

Adding to the robust collection of cognitive dissonance experiment examples, Knox and Inkster's 1968 study provided real-world evidence for post-decision dissonance outside of a laboratory setting. This field experiment focused on people betting on horses at a racetrack. The researchers approached individuals either immediately before they placed their bets or immediately after they had placed their bets.

Participants were asked to rate their confidence that their chosen horse would win the race on a 7-point scale. The critical aspect of this study was that the actual choice (placing the bet) had just occurred for one group, while for the other, it was imminent. This design allowed the researchers to compare confidence levels before and after the commitment.

Increased Confidence Post-Commitment

The findings were remarkably consistent with Festinger's theory. Individuals who had already placed their bets expressed significantly more confidence in their horse's chances of winning compared to those who were about to place their bets. Before committing their money, bettors likely experienced some ambivalence and doubt. However, once the decision was made and the money was down, a strong dissonance arose between the cognition "I just committed money to this horse" and "This horse might not win."

To reduce this discomfort, participants bolstered their belief in their chosen horse, increasing their confidence retrospectively. This cognitive dissonance experiment example is particularly powerful because it demonstrates the theory at work in a natural, high-stakes environment where real money and potential losses are involved. It underscores how people rationalize and solidify their choices to mitigate the psychological stress of potential regret or error, making their decisions feel more "right" after the fact.

Selective Exposure and Dissonance Reduction

Seeking Consonant Information

Beyond changing attitudes or bolstering decisions, another key strategy for reducing cognitive dissonance involves "selective exposure," where individuals actively seek out information that supports their existing beliefs and avoid information that contradicts them. This phenomenon is a vital area of study within cognitive dissonance experiment examples, revealing how people protect their cognitive consistency. For instance, a person who has just purchased a new car might actively seek out positive reviews of that specific model while ignoring or dismissing negative critiques. This behavior helps to affirm their purchase decision and reduce any lingering doubts.

One classic demonstration of selective exposure comes from studies that show people prefer to read news

articles or interact with individuals who share their political views, especially after making a strong political commitment like voting. If a voter strongly supports a particular candidate, reading negative coverage about that candidate would create dissonance. To avoid this discomfort, they will gravitate towards media outlets or social circles that reinforce their positive view of the candidate and their choice, thereby maintaining cognitive harmony.

This preference for consonant information and avoidance of dissonant information serves as a powerful defense mechanism. It not only reduces existing dissonance but also prevents its formation by creating an information environment that aligns with one's existing cognitions. The implications of selective exposure are far-reaching, influencing everything from consumer choices to political polarization and the spread of misinformation, as individuals filter information through a lens that confirms their existing biases.

The Enduring Legacy of Cognitive Dissonance Experiments

The profound insights gleaned from various cognitive dissonance experiment examples continue to shape our understanding of human psychology and behavior. These studies, pioneered by Leon Festinger and his colleagues, moved psychological research beyond simplistic stimulus-response models to delve into the complex internal states and motivations that drive human actions and attitude changes. The empirical evidence provided by experiments like the Festinger and Carlsmith study on induced compliance, Aronson and Mills' work on effort justification, and Brehm's research into post-decision dissonance, firmly established the theory as a cornerstone of social psychology.

The applications of cognitive dissonance theory extend far beyond the laboratory. It helps explain diverse phenomena, from the steadfast loyalty of cult members to their beliefs despite contradictory evidence, to the consumer's tendency to justify expensive purchases, and even how people cope with personal failures or ethical dilemmas. Understanding these mechanisms allows us to better comprehend why people resist change, how they rationalize uncomfortable truths, and the subtle ways in which attitudes are formed and modified. The rich tradition of cognitive dissonance experiment examples offers an invaluable lens through which to examine the persistent human quest for internal consistency and the often-unforeseen paths taken to achieve it.

Q: What is cognitive dissonance?

A: Cognitive dissonance is a psychological discomfort or mental stress experienced by an individual who holds two or more contradictory beliefs, ideas, or values, or when their behavior contradicts their beliefs. For example, a person who values environmental conservation but frequently drives a gas-guzzling SUV would likely experience cognitive dissonance.

Q: Who first proposed the theory of cognitive dissonance?

A: The theory of cognitive dissonance was first proposed by American social psychologist Leon Festinger in his seminal 1957 book, "A Theory of Cognitive Dissonance." His work built upon earlier ideas about consistency and balance in psychology but provided a more comprehensive and testable framework.

Q: What was the main finding of the Festinger and Carlsmith (1959) experiment?

A: The Festinger and Carlsmith experiment, one of the most famous cognitive dissonance experiment examples, found that participants who were paid a small amount (\$1) to lie about an enjoyable task subsequently rated the task as more enjoyable than those paid a large amount (\$20). This demonstrated that insufficient external justification for counter-attitudinal behavior leads to greater internal attitude change to reduce dissonance.

Q: How does effort justification relate to cognitive dissonance?

A: Effort justification is a specific form of dissonance reduction where individuals increase their liking for something that they have worked hard or suffered to achieve. The Aronson and Mills (1959) "embarrassment test" is a prime cognitive dissonance experiment example of this, showing that people who endured a severe initiation to join a group rated the group as more attractive, even if it was objectively boring, to justify their effort.

Q: What is post-decision dissonance and how is it resolved?

A: Post-decision dissonance is the discomfort experienced after making a difficult choice between two or more attractive alternatives. It's resolved through a process called "spreading of alternatives," where the chosen option is rated more positively and the rejected option is rated more negatively after the decision has been made. Brehm's (1956) appliance choice experiment is a classic cognitive dissonance experiment example demonstrating this phenomenon.

Q: Can cognitive dissonance influence real-world decisions?

A: Absolutely. Cognitive dissonance powerfully influences real-world decisions across various domains. For instance, after buying an expensive car, a person might selectively seek out positive reviews and dismiss negative ones to justify their purchase. In politics, voters often become more confident in their chosen candidate after casting their ballot, reducing any lingering doubts. These are direct manifestations of principles observed in cognitive dissonance experiment examples.

Q: What role does selective exposure play in cognitive dissonance?

A: Selective exposure is a strategy for dissonance reduction where individuals actively seek out information that supports their existing beliefs or decisions and avoid information that contradicts them. By doing so, they maintain cognitive consistency and prevent the formation of new dissonance. For example, a smoker experiencing dissonance about their health might avoid articles linking smoking to cancer.

Q: Are there any ethical concerns regarding cognitive dissonance experiments?

A: Early cognitive dissonance experiment examples, like the Festinger and Carlsmith study, involved deception, as participants were misled about the true purpose of the experiment. While necessary for the experimental design, such methods raise ethical considerations regarding informed consent and potential psychological distress. Modern psychological research adheres to stricter ethical guidelines, often requiring debriefing and ensuring minimal harm to participants.

Cognitive Dissonance Experiment Examples

Find other PDF articles:

<http://www.speargroupplc.com/calculus-suggest-001/files?ID=SFw89-5534&title=all-students-take-calculus-explained.pdf>

Related to cognitive dissonance experiment examples

COGNITIVE Definition & Meaning - Merriam-Webster The meaning of COGNITIVE is of, relating to, being, or involving conscious intellectual activity (such as thinking, reasoning, or remembering). How to use cognitive in a sentence

COGNITIVE | English meaning - Cambridge Dictionary COGNITIVE definition: 1. connected with thinking or conscious mental processes: 2. connected with thinking or conscious. Learn more
Cognitive Definition and Meaning in Psychology - Verywell Mind 'Cognitive' refers to all the mental processes involved in learning, remembering, and using knowledge. Learn more about how these cognitive processes work

'COGNITIVE Definition & Meaning | Cognitive definition: of or relating to cognition; concerned with the act or process of knowing, perceiving, etc. .. See examples of COGNITIVE used in a sentence

Cognition - Wikipedia Cognition encompasses psychological activities like perception, thinking, language processing, and memory. Cognitions are mental activities that deal with knowledge. They encompass

What does the word "cognitive" mean? - GRAMMARIST What does the word "cognitive" mean? The word "cognitive" comes from Latin, where it means "to know" or "to recognize." In modern scientific language, the term describes all the processes

Cognition | Definition, Psychology, Examples, & Facts | Britannica cognition, the states and processes involved in knowing, which in their completeness include perception and judgment. Cognition includes all conscious and

Where Do Cognition and Consciousness Begin? - Psychology Today Which creatures truly count as cognitive? And which as conscious? From simple organisms to humans, scientists debate the boundaries—and how learning capacity helps

cognitive adjective - Definition, pictures, pronunciation and usage Definition of cognitive adjective in Oxford Advanced Learner's Dictionary. Meaning, pronunciation, picture, example sentences, grammar, usage notes, synonyms and more

cognitive - Wiktionary, the free dictionary cognitive (comparative more cognitive, superlative most cognitive) Relating to the part of mental functions that deals with logic, as opposed to affective which deals with

COGNITIVE Definition & Meaning - Merriam-Webster The meaning of COGNITIVE is of, relating to, being, or involving conscious intellectual activity (such as thinking, reasoning, or remembering). How to use cognitive in a sentence

COGNITIVE | English meaning - Cambridge Dictionary COGNITIVE definition: 1. connected with thinking or conscious mental processes: 2. connected with thinking or conscious. Learn more

Cognitive Definition and Meaning in Psychology - Verywell Mind 'Cognitive' refers to all the mental processes involved in learning, remembering, and using knowledge. Learn more about how these cognitive processes work

'COGNITIVE Definition & Meaning | Cognitive definition: of or relating to cognition; concerned with the act or process of knowing, perceiving, etc. .. See examples of COGNITIVE used in a sentence

Cognition - Wikipedia Cognition encompasses psychological activities like perception, thinking, language processing, and memory. Cognitions are mental activities that deal with knowledge. They encompass

What does the word "cognitive" mean? - GRAMMARIST What does the word “cognitive” mean? The word “cognitive” comes from Latin, where it means “to know” or “to recognize.” In modern scientific language, the term describes all the processes

Cognition | Definition, Psychology, Examples, & Facts | Britannica cognition, the states and processes involved in knowing, which in their completeness include perception and judgment. Cognition includes all conscious and

Where Do Cognition and Consciousness Begin? - Psychology Today Which creatures truly count as cognitive? And which as conscious? From simple organisms to humans, scientists debate the boundaries—and how learning capacity helps

cognitive adjective - Definition, pictures, pronunciation and usage Definition of cognitive adjective in Oxford Advanced Learner's Dictionary. Meaning, pronunciation, picture, example sentences, grammar, usage notes, synonyms and more

cognitive - Wiktionary, the free dictionary cognitive (comparative more cognitive, superlative most cognitive) Relating to the part of mental functions that deals with logic, as opposed to affective which deals with

COGNITIVE Definition & Meaning - Merriam-Webster The meaning of COGNITIVE is of, relating to, being, or involving conscious intellectual activity (such as thinking, reasoning, or remembering). How to use cognitive in a sentence

COGNITIVE | English meaning - Cambridge Dictionary COGNITIVE definition: 1. connected with thinking or conscious mental processes: 2. connected with thinking or conscious. Learn more

Cognitive Definition and Meaning in Psychology - Verywell Mind 'Cognitive' refers to all the mental processes involved in learning, remembering, and using knowledge. Learn more about how these cognitive processes work

'COGNITIVE Definition & Meaning | Cognitive definition: of or relating to cognition; concerned with the act or process of knowing, perceiving, etc. .. See examples of COGNITIVE used in a

sentence

Cognition - Wikipedia Cognition encompasses psychological activities like perception, thinking, language processing, and memory. Cognitions are mental activities that deal with knowledge. They encompass

What does the word "cognitive" mean? - GRAMMARIST What does the word "cognitive" mean? The word "cognitive" comes from Latin, where it means "to know" or "to recognize." In modern scientific language, the term describes all the processes

Cognition | Definition, Psychology, Examples, & Facts | Britannica cognition, the states and processes involved in knowing, which in their completeness include perception and judgment. Cognition includes all conscious and

Where Do Cognition and Consciousness Begin? - Psychology Today Which creatures truly count as cognitive? And which as conscious? From simple organisms to humans, scientists debate the boundaries—and how learning capacity helps

cognitive adjective - Definition, pictures, pronunciation and usage Definition of cognitive adjective in Oxford Advanced Learner's Dictionary. Meaning, pronunciation, picture, example sentences, grammar, usage notes, synonyms and more

cognitive - Wiktionary, the free dictionary cognitive (comparative more cognitive, superlative most cognitive) Relating to the part of mental functions that deals with logic, as opposed to affective which deals with

Related to cognitive dissonance experiment examples

Cognitive Dissonance Theory After 70 Years (Psychology Today6y) I feel a bit of dissonance over writing this post. My newly edited book on dissonance, Cognitive Dissonance: Re-examining a Pivotal Theory in Psychology, is an update of the book Jud Mills and I

Cognitive Dissonance Theory After 70 Years (Psychology Today6y) I feel a bit of dissonance over writing this post. My newly edited book on dissonance, Cognitive Dissonance: Re-examining a Pivotal Theory in Psychology, is an update of the book Jud Mills and I

Cognitive Dissonance (Psychology Today10mon) Cognitive dissonance is a term for the state of discomfort felt when two or more modes of thought contradict each other. The clashing cognitions may include ideas, beliefs, or the knowledge that one

Cognitive Dissonance (Psychology Today10mon) Cognitive dissonance is a term for the state of discomfort felt when two or more modes of thought contradict each other. The clashing cognitions may include ideas, beliefs, or the knowledge that one

Cognitive dissonance theory and the power of authority (Star Democrat4y) In light of the Talbot Boys dispute, I thought a look at the Zimbardo Stanford University prison experiment would be enlightening. Male participants were recruited and told they would participate in a

Cognitive dissonance theory and the power of authority (Star Democrat4y) In light of the Talbot Boys dispute, I thought a look at the Zimbardo Stanford University prison experiment would be enlightening. Male participants were recruited and told they would participate in a

Henry Idema: Religion and cognitive dissonance (The Holland Sentinel3y) One of the great mysteries in both religion and politics is why people continue to hold on to fervently cherished beliefs in spite of evidence contrary to those beliefs. I will give some examples in

Henry Idema: Religion and cognitive dissonance (The Holland Sentinel3y) One of the great mysteries in both religion and politics is why people continue to hold on to fervently cherished beliefs in spite of evidence contrary to those beliefs. I will give some examples in

How Cognitive Dissonance Thwarts Investment Decision-Making (Morningstar7y) This is the 14th article in the Behavioral Finance and Macroeconomics series exploring the effect behavior has on markets and the economy as a whole and how advisors who understand this relationship

How Cognitive Dissonance Thwarts Investment Decision-Making (Morningstar7y) This is the 14th article in the Behavioral Finance and Macroeconomics series exploring the effect behavior has on markets and the economy as a whole and how advisors who understand this relationship

How cognitive dissonance is affecting our COVID-19 response: 5 notes (Becker's Hospital Review5y) Cognitive dissonance, or having conflicting attitudes, beliefs and behaviors, is affecting how people respond to the COVID-19 pandemic. In a recent article for The Atlantic, social scientists Elliot

How cognitive dissonance is affecting our COVID-19 response: 5 notes (Becker's Hospital Review5y) Cognitive dissonance, or having conflicting attitudes, beliefs and behaviors, is affecting how people respond to the COVID-19 pandemic. In a recent article for The Atlantic, social scientists Elliot

How To Stop Cognitive Dissonance From Holding You Back From Your Full Potential (YourTango4y) Do you keep second-guessing your decisions after you've made them? Immobilizing yourself? Berating yourself when you finally decide on something? This can be a normal albeit painful way to make

How To Stop Cognitive Dissonance From Holding You Back From Your Full Potential (YourTango4y) Do you keep second-guessing your decisions after you've made them? Immobilizing yourself? Berating yourself when you finally decide on something? This can be a normal albeit painful way to make

7 Signs You're Experiencing Cognitive Dissonance (AOL2y) MOST OF US have experienced conflicting beliefs at one time or another. For instance, you know that drinking too much alcohol is bad for your health, but you pour yourself a second glass of wine

7 Signs You're Experiencing Cognitive Dissonance (AOL2y) MOST OF US have experienced conflicting beliefs at one time or another. For instance, you know that drinking too much alcohol is bad for your health, but you pour yourself a second glass of wine

The Underlying Cognitive Dissonance of the Left and the Right (National Review7y) Will AI's Future Be American? What Princeton's President Got Wrong About Free Speech and Defamation Democrats' Influencer Army Misses the Point of New Media Audio By Carbonatix A new book identifies

The Underlying Cognitive Dissonance of the Left and the Right (National Review7y) Will AI's Future Be American? What Princeton's President Got Wrong About Free Speech and Defamation Democrats' Influencer Army Misses the Point of New Media Audio By Carbonatix A new book identifies

Back to Home: <http://www.speargroupllc.com>