

pmp exam syllabus reference

pmp exam syllabus reference is essential for candidates preparing for the Project Management Professional (PMP) certification. Understanding the syllabus in detail helps aspirants focus on key knowledge areas, process groups, and exam objectives. The PMP exam syllabus reference outlines the domains, tasks, and skills evaluated during the exam, ensuring that candidates cover all necessary topics comprehensively. This article provides an in-depth overview of the PMP exam syllabus, explaining its structure, content, and how it aligns with the latest Project Management Institute (PMI) standards. Additionally, it highlights the importance of familiarizing oneself with the syllabus reference for effective study planning and successful exam performance. Readers will gain clarity on the exam's scope, including the domains and tasks tested, along with practical guidance on navigating the syllabus. The detailed breakdown serves as a valuable resource for anyone aiming to excel in the PMP certification exam. The following sections present a structured outline of the PMP exam syllabus reference and its critical components.

- Understanding the PMP Exam Syllabus Reference
- Domains and Tasks in the PMP Exam
- Knowledge Areas and Process Groups Overview
- Key Skills and Competencies Tested
- Utilizing the PMP Exam Syllabus for Effective Preparation

Understanding the PMP Exam Syllabus Reference

The PMP exam syllabus reference is a comprehensive guide published by the Project Management Institute (PMI) that delineates the scope and content of the PMP certification exam. It serves as the official blueprint that defines what topics candidates need to study and the types of questions they can expect. The syllabus is regularly updated to reflect evolving project management practices and industry standards, aligning closely with the PMI's Talent Triangle and the latest edition of the PMBOK® Guide.

By studying the PMP exam syllabus reference, candidates gain insight into the exam's structure, including the distribution of questions across various domains and tasks. This understanding allows for a targeted study approach, ensuring that time and effort are invested efficiently to cover all critical aspects of project management.

Domains and Tasks in the PMP Exam

The PMP exam syllabus reference is organized into key domains, each representing a major area of project management practice. Each domain contains a set of tasks that describe specific responsibilities and activities a project manager must perform. These domains reflect real-world project management scenarios and emphasize practical application over

theoretical knowledge.

Domain 1: People

This domain focuses on the skills and activities related to effectively leading and managing a project team. It covers interpersonal skills, team building, conflict resolution, and stakeholder engagement. Tasks in this domain include managing conflict, leading a team, and supporting team performance.

Domain 2: Process

The Process domain addresses the technical aspects of managing a project. It includes planning, executing, monitoring, and controlling project work. Key tasks involve managing project changes, ensuring quality, and applying project methodologies and tools.

Domain 3: Business Environment

This domain emphasizes the connection between projects and organizational strategy. It includes understanding compliance, managing benefits realization, and supporting organizational change. Tasks here ensure that projects align with business objectives and deliver intended value.

Knowledge Areas and Process Groups Overview

Alongside the domains, the PMP exam syllabus reference incorporates the traditional project management Knowledge Areas and Process Groups from the PMBOK® Guide. These elements provide a framework that categorizes project management processes and best practices.

Knowledge Areas

There are ten Knowledge Areas that encompass different aspects of project management:

- Integration Management
- Scope Management
- Schedule Management
- Cost Management
- Quality Management
- Resource Management
- Communications Management
- Risk Management

- Procurement Management
- Stakeholder Management

Each Knowledge Area contains processes that need to be mastered for the exam and practical application.

Process Groups

The five Process Groups represent stages in the project lifecycle:

1. Initiating
2. Planning
3. Executing
4. Monitoring and Controlling
5. Closing

Understanding how these groups interact and the processes within each is critical to navigating the PMP exam syllabus reference.

Key Skills and Competencies Tested

The PMP exam syllabus reference highlights a broad range of skills and competencies expected from certified project managers. These include leadership, strategic and business management, as well as technical project management expertise. The exam tests candidates on their ability to apply these skills in diverse project scenarios.

- **Leadership and Team Management:** Demonstrating effective communication, motivation, and conflict resolution.
- **Technical Knowledge:** Using project management tools, techniques, and methodologies accurately.
- **Strategic Insight:** Aligning project objectives with organizational goals and managing benefits realization.
- **Risk and Quality Management:** Identifying risks proactively and ensuring project deliverables meet quality standards.

Utilizing the PMP Exam Syllabus for Effective Preparation

To maximize study efficiency, candidates should use the PMP exam syllabus

reference as a foundational tool. Breaking down study materials according to the domains and tasks ensures comprehensive coverage of all exam objectives. Mapping study guides, practice questions, and training courses to the syllabus helps identify strengths and weaknesses.

Effective strategies for using the syllabus reference include:

- Creating a study plan aligned with the domain weightings and task complexity.
- Prioritizing domain-specific practice questions to reinforce understanding.
- Reviewing PMI's Code of Ethics and Professional Conduct as it relates to exam content.
- Engaging with scenario-based questions that simulate real-world project challenges.

By closely following the PMP exam syllabus reference, candidates can approach the exam with confidence, fully prepared to demonstrate their project management proficiency.

Frequently Asked Questions

What is the PMP exam syllabus reference for the current exam version?

The PMP exam syllabus reference is primarily based on the latest edition of the PMBOK® Guide (Project Management Body of Knowledge) and the PMP Exam Content Outline provided by PMI, which outlines the domains, tasks, and enablers tested in the exam.

How often is the PMP exam syllabus updated?

PMI updates the PMP exam syllabus approximately every 3 to 5 years to reflect the evolving practices in project management and to ensure the exam content remains relevant to current industry standards.

Where can I find the official PMP exam syllabus reference materials?

The official PMP exam syllabus reference materials can be found on the PMI website, including the PMBOK® Guide, the PMP Exam Content Outline, and other PMI publications and standards.

Does the PMP exam syllabus include Agile and hybrid project management approaches?

Yes, the current PMP exam syllabus includes Agile, predictive (waterfall), and hybrid project management approaches to reflect the diverse methodologies used in the industry today.

How is the PMP exam syllabus divided in terms of domains?

The PMP exam syllabus is divided into three domains: People (42%), Process (50%), and Business Environment (8%), each covering different aspects of project management knowledge and skills.

Is the PMBOK® Guide the only reference for the PMP exam syllabus?

No, while the PMBOK® Guide is a primary reference, the PMP exam syllabus also incorporates other PMI standards, Agile Practice Guide, and the PMP Exam Content Outline to provide a comprehensive framework for exam preparation.

Can I rely solely on the PMP exam syllabus reference documents for exam preparation?

While the PMP exam syllabus reference documents are essential, it is recommended to use additional study guides, practice exams, and training courses to fully prepare for the exam's application-based questions and scenarios.

How does the PMP exam syllabus address ethical considerations in project management?

Ethical considerations are integrated throughout the PMP exam syllabus, emphasizing PMI's Code of Ethics and Professional Conduct, which candidates must understand and apply in project management scenarios.

Additional Resources

1. "A Guide to the Project Management Body of Knowledge (PMBOK® Guide) - Seventh Edition"

This is the primary reference book published by the Project Management Institute (PMI) and serves as the foundational guide for the PMP exam. It outlines the standard terminology, processes, and best practices in project management. The seventh edition introduces a principle-based approach, focusing on value delivery and flexibility, which aligns with modern project management trends.

2. "PMP Exam Prep, Ninth Edition" by Rita Mulcahy

Widely regarded as one of the best PMP exam prep books, Rita Mulcahy's guide offers comprehensive coverage of exam topics with practical tips and strategies. It includes practice questions, exercises, and real-world scenarios to enhance understanding. The book is designed to help candidates grasp complex concepts and improve their exam-taking skills.

3. "The PMP Exam: How to Pass on Your First Try" by Andy Crowe

This book provides a straightforward and concise approach to PMP exam preparation. It breaks down the syllabus into manageable sections and offers clear explanations, making it suitable for beginners. The book also includes practice tests and exam tips to boost confidence and readiness.

4. "Head First PMP: A Brain-Friendly Guide to Passing the Project Management

Professional Exam” by Jennifer Greene and Andrew Stellman

Known for its engaging and visually rich format, this book uses a unique, interactive style to help readers retain information effectively. It covers all PMP exam topics with real-world examples and puzzles that reinforce learning. The conversational tone makes complex concepts easier to understand and remember.

5. *“PMP Project Management Professional Study Guide” by Joseph Phillips*

This study guide offers detailed coverage of the PMP exam syllabus and includes practice tests, review questions, and hands-on exercises. It emphasizes understanding the PMBOK® Guide content while offering additional explanations and insights. The book is suitable for self-study and classroom use.

6. *“CAPM/PMP Project Management Certification All-In-One Exam Guide” by Joseph Phillips*

This comprehensive guide covers both the Certified Associate in Project Management (CAPM) and PMP certifications, making it versatile for different levels of project management professionals. It includes exam objectives, practice questions, and detailed explanations aligned with the latest PMBOK® Guide edition. The book is designed to prepare candidates thoroughly for the PMP exam.

7. *“Effective Project Management: Traditional, Agile, Extreme” by Robert K. Wysocki*

This book explores various project management methodologies, including traditional, agile, and extreme approaches, providing a broad perspective relevant to PMP exam topics. It helps readers understand the application of different methods in real projects. The book is valuable for understanding adaptive project management concepts included in the PMP syllabus.

8. *“Agile Practice Guide” by Project Management Institute*

Co-developed by PMI and Agile Alliance, this guide complements the PMBOK® Guide by focusing on agile methodologies and practices. It is essential for PMP candidates as the exam increasingly incorporates agile and hybrid project management approaches. The guide offers practical advice, tools, and techniques for applying agile principles.

9. *“Project Management JumpStart” by Kim Heldman*

This beginner-friendly book introduces fundamental project management concepts and terminology aligned with the PMP exam. It provides a solid foundation for those new to project management or preparing for the PMP certification. The book includes review questions and practical exercises to reinforce learning.

Pmp Exam Syllabus Reference

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pmp exam syllabus reference: PMP Scenario Based Practice Questions Pauric Sidney McGee, Stop Memorizing Theory. Start Mastering Real Project Situations. Most PMP candidates fail

because they can memorize the PMBOK but can't think like PMI expects during the exam. This book changes that. 300+ Authentic Workplace Scenarios that mirror actual exam questions across all three domains: People: Lead teams, resolve conflicts, manage stakeholders Process: Plan projects, control changes, manage risks Business Environment: Align strategy, navigate compliance What Makes This Different: □ Scenario-based learning that builds PMI mindset □ Real project dilemmas from IT, construction, healthcare & more □ Progressive difficulty from beginner to advanced □ Detailed explanations reveal the why behind every answer □ Full practice exams + quick reference guides This book doesn't just prepare you for the exam—it rewires your brain to think like a PMP. Perfect for project managers who learn by doing, not memorizing. Whether you're new to PM or a seasoned pro, these scenarios will transform how you approach both the exam and your career. Pass your PMP on the first try. Master project management for life.

pmp exam syllabus reference: Best PMP(R) Certification Exam Preparation Georgio Daccache, 2019-07-21 The most important PMP exam prep activity is to answer as many questions as you possibly can. To help you, we have developed this new book. The 250+ questions come from The PMI Exam Simulator and they are all based on the most current PMP Exam that has been in effect since March 2018. Based on the PMBOK(R) Guide Exam 6th Edition, for the 2019 PMP Exam! Project Management Professional (PMP) is an internationally recognized professional designation offered by the Project Management Institute (PMI). As of March 2018, there are 833,025 active PMP certified individuals and 286 chartered chapters across 210 countries and territories worldwide. The exam is based on the PMI Project Management Body of Knowledge. Exam syllabus: The PMP exam is based on the PMP Examination Specification, which describes tasks out of five performance domains: Initiating the project (13%) Planning the project (24%) Executing the project (31%) Monitoring and controlling the project (25%) Closing the project (7%) The exam consists of 200 multiple choice questions written against the PMBOK specification and the PMP Code of Ethics. The exam is closed book; no reference materials are allowed. Twenty-five of the 200 questions on the exam are sample questions used to fine-tune the degree of difficulty and precision of the exam and as such are not counted for or against a test taker. These questions are placed randomly throughout the exam. The test taker is only graded on their proficiency on 175 questions. The numbers in parentheses describe the percentage of questions for each domain. Item references: Each exam item (a question with its possible answers) has at least two references to standard books or other sources of project management. Most of the questions reference the PMI A Guide to the Project Management Body of Knowledge (aka the PMBOK Guide). The PMBOK Guide is currently (2018) in its sixth edition, and the PMP exam changed in March 2018 to align with the updated guide. The Project Management Framework embodies a project life cycle and five major project management Process Groups: Initiating. Planning. Executing. Monitoring and Controlling. Closing. Encompassing a total of 49 processes. Mapped to these five process groups are ten project management Knowledge Areas: Project Integration Management Project Scope Management Project Schedule Management Project Cost Management Project Quality Management Project Resource Management Project Communications Management Project Risk Management Project Procurement Management Project Stakeholder Management. The processes of these knowledge areas are described by their inputs, tools and techniques, and outputs. The PMBOK also emphasizes the interaction and interdependence between different process groups. For example, the outputs from one process may be used by one or more other processes as inputs. Purpose: Government, commercial and other organizations employ PMP certified project managers in an attempt to improve the success rate of projects in all areas of knowledge, by applying a standardized and evolving set of project management principles as contained in PMI's PMBOK Guide.

pmp exam syllabus reference: Decode PMP John Nidhin, 2018-10-15 • Decode PMP is a last minute refresher guide for the PMP certification exam. • Decode PMP is a quick prep book that the PMP aspirants need to go through during the last weeks before the PMP certification exam. • This guide presents all the critical concepts in the form of bulleted points, tables and images for quick grasping, along with question-answer sections. • Decode PMP is updated as per PMBoK, 6th edition!

- Readers get to refresh the entire PMP syllabus, rewind the concepts and memorize the formulae.
- Decode PMP gives you the right stuff, in the right dose, in a structured way.

pmp exam syllabus reference: *Best PMP® Certification Exam Preparation* G Skills, The most important PMP exam prep activity is to answer as many questions as you possibly can. To help you, we have developed this new book. The 200+ questions come from The PMI Exam Simulator and they are all based on the most current PMP Exam that has been in effect since March 2020. Based on the PMBOK® Guide Exam 6th Edition, for the 2020 PMP Exam! Project Management Professional (PMP) is an internationally recognized professional designation offered by the Project Management Institute (PMI). As of March 2018, there are 833,025 active PMP certified individuals and 286 chartered chapters across 210 countries and territories worldwide. The exam is based on the PMI Project Management Body of Knowledge. Exam syllabus: The PMP exam is based on the PMP Examination Specification, which describes tasks out of five performance domains: Initiating the project (13%) Planning the project (24%) Executing the project (31%) Monitoring and controlling the project (25%) Closing the project (7%) The exam consists of 200 multiple choice questions written against the PMBOK specification and the PMP Code of Ethics. The exam is closed book; no reference materials are allowed. Twenty-five of the 200 questions on the exam are sample questions used to fine-tune the degree of difficulty and precision of the exam and as such are not counted for or against a test taker. These questions are placed randomly throughout the exam. The test taker is only graded on their proficiency on 175 questions. The numbers in parentheses describe the percentage of questions for each domain. Item references: Each exam item (a question with its possible answers) has at least two references to standard books or other sources of project management. Most of the questions reference the PMI A Guide to the Project Management Body of Knowledge (aka the PMBOK Guide). The PMBOK Guide is currently (2018) in its sixth edition, and the PMP exam changed in March 2018 to align with the updated guide. The Project Management Framework embodies a project life cycle and five major project management Process Groups: Initiating. Planning. Executing. Monitoring and Controlling. Closing. Encompassing a total of 49 processes. Mapped to these five process groups are ten project management Knowledge Areas: Project Integration Management Project Scope Management Project Schedule Management Project Cost Management Project Quality Management Project Resource Management Project Communications Management Project Risk Management Project Procurement Management Project Stakeholder Management. The processes of these knowledge areas are described by their inputs, tools and techniques, and outputs. The PMBOK also emphasizes the interaction and interdependence between different process groups. For example, the outputs from one process may be used by one or more other processes as inputs. Purpose: Government, commercial and other organizations employ PMP certified project managers in an attempt to improve the success rate of projects in all areas of knowledge, by applying a standardized and evolving set of project management principles as contained in PMI's PMBOK Guide.

pmp exam syllabus reference: *The PMQ Primer A Guide to Passing the APM Project Management Qualification* Robin Kay, 2017-03-18 Note that APM have renamed the APMP exam PMQ (Project Management Qualification) but the syllabus is unchanged. This book is a retitling of the APMP Primer to bring it in line with the renaming of the exam by APM. The content is the same. This book is aligned with the latest exam syllabus based on APMBOK 6. (Note that although APM have now published APMBOK 7, the exam is still aligned with APMBOK 6) The book has been written at a level of detail required to pass the PMQ exam. It can be used for independent study or to supplement a training course or simply read as a basic project management textbook.

pmp exam syllabus reference: Certified Associate in Project Management (CAPM) certification guide Cybellium, Elevate Your Project Management Career with the CAPM Certification Guide In a world where effective project management is the backbone of organizational success, professionals with project management expertise are in high demand. The Certified Associate in Project Management (CAPM) certification is your key to entering this dynamic field. CAPM Certification Guide is your comprehensive companion on the journey to mastering the CAPM

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pmp exam syllabus reference: CAPM - Certified Associate in Project Management Exam Preparation Georgio Daccache, Achieve success in your CAPM Exam on the first try with our new and exclusive preparation book. This comprehensive resource is designed to help you test your knowledge, providing a collection of the latest questions with detailed explanations and official references. Save both time and money by investing in this book, which covers all the topics included in the CAPM exam. This book includes a full-length, highly important practice test of 150 questions. It also provides detailed explanations for each question. Dedicate your effort to mastering these CAPM exam questions, as they offer up-to-date information on the entire exam syllabus. This book is strategically crafted to not only assess your knowledge and skills but also to boost your confidence for the real exam. With a focus on thorough preparation, passing the official CAPM Exam on your first attempt becomes achievable through diligent study of these valuable resources. Welcome!

pmp exam syllabus reference: The Wiley Guide to Project Organization and Project Management Competencies Peter W. G. Morris, Jeffrey K. Pinto, 2010-09-23 THE WILEY GUIDE TO Project Organization & Project Management Competencies A guide to the human factors in project management: knowledge, learning, and maturity THE WILEY GUIDES TO THE MANAGEMENT OF PROJECTS address critical, need-to-know information that will help professionals successfully manage projects in most businesses and help students learn the best practices of the industry. They contain not only well-known and widely used basic project management practices but also the newest and most cutting-edge concepts in the broader theory and practice of managing projects.

This third volume in the series covers a range of organizational and people-based topics that are occupying the project management world today. The essence of project management represents a “people” challenge—the ability to appreciate and effectively employ the competencies of all those who are associated with the project development and delivery process. This book explains how you can more successfully manage a project from inception through delivery by learning how to handle critical issues around structure, teams, leadership, power and negotiation, and the whole area of competencies. The expert contributors also include chapters on global project management knowledge and standards, the role of project management associations around the world, project management maturity models, and other key topics. Complete your understanding of project management with these other books in The Wiley Guides to the Management of Projects series: The Wiley Guide to Project Control The Wiley Guide to Project, Program & Portfolio Management The Wiley Guide to Project Technology, Supply Chain & Procurement Management

pmp exam syllabus reference: *Project Management Maturity Models for Organizational Performance* Chin M.M., Christina, 2025-03-20 Project Management Maturity Models (PM3) are meant to aid organizations working to execute their projects effectively and completely. Despite increasing project management education and certification, many organizations still struggle with project success rates. So, why do PM3s, designed to enhance project management capabilities, continue to fail to deliver expected results? Project Management Maturity Models for Organizational Performance addresses this question by analyzing the obstacles to PM3 adoption and the factors contributing to high project failure rates. The book, gathering feedback from over 1,200 PM practitioners, sheds light on the limitations of existing PM3s and offers solutions to overcome these challenges. The proposed solution, the Duplex Project Management Maturity Model (DPM3), provides a more user-friendly and adaptable approach to assessing PM3 capabilities for different project types and scales.

pmp exam syllabus reference: McGraw-Hill Education ACP Agile Certified Practitioner Exam Klaus Nielsen, 2016-03-11 Publisher's Note: Products purchased from Third Party sellers are not guaranteed by the publisher for quality, authenticity, or access to any online entitlements included with the product. We want to help you succeed on the Agile Certified Practitioner Exam McGraw-Hill: Agile Certified Practitioner Exam helps you prepare for this important test and earn the certification that will advance your career. Written by a project manager and trainer, this book provides you with the intensive review and practice that will help you achieve the results you want. Covering all essential processes, this book shows you how agile management theory works in practice. Inside you will find hundreds of practice questions, two complete practice exams, and experience-based tips to maximize your score. You'll be able to sharpen your skills and boost your confidence--and do your very best on test day. Features: A diagnostic test Two complete sample ACP exams 200 additional test-like practice questions Practical examples that show agile management processes in the everyday workplace

pmp exam syllabus reference: Design and Construction Rick Best, Gerard de Valence, 2007-06-01 The design and construction of buildings is a lengthy and expensive process, and those who commission buildings are continually looking for ways to improve the efficiency of the process. In this book, the second in the Building in Value series, a broad range of topics related to the processes of design and construction are explored by an international group of experts. The overall aim of the book is to look at ways that clients can improve the value for money outcomes of their decisions to construct buildings. The book is aimed at students studying in many areas related to the construction industry including architecture, construction management, civil engineering and quantity surveying, and should also be of interest to many in the industry including project managers, property developers, building contractors and cost engineers.

pmp exam syllabus reference: A Manager's Guide to Implement Your IT Disaster Recovery Plan Dr Goh Moh Heng, 2009-04-01 This book prepares the reader to apply the framework, principles and methodologies for implementing an IT disaster recovery plan. It uses the writer's experience to enable you to deploy an internationally recognized DR planning methodology with a

strong foundation in conceptualizing, developing and maintaining an effective and efficient DR plan.

pmp exam syllabus reference: *How to Pass the APMP: Your Journey to Professional Project Management* ,

pmp exam syllabus reference: **Project Management for IT-Related Projects** Roger Ireland, Brian West, David I. Shepherd, Norman Smith, 2012 Annotation Written by the team who created the syllabus and exam papers, this textbook encompasses the entire syllabus of the ISEB Foundation Certificate in IS Project Management.

pmp exam syllabus reference: The TOGAF® Business Architecture Foundation Study Guide Andrew Josey, The Open Group, 2023-04-10 The TOGAF® Standard, a standard of The Open Group, is a proven Enterprise Architecture methodology and framework used by the world's leading organizations to improve business efficiency. The TOGAF Certification Program has enabled more than 100,000 Enterprise Architects and trainers around the globe to demonstrate their proven knowledge of the framework and method. This is the book you need to prepare for the TOGAF Business Architecture Foundation qualification. This edition is aligned to the TOGAF Standard, 10th Edition. It includes an overview of every learning outcome included in the TOGAF Business Architecture Syllabus and in-depth coverage on preparing and taking the TOGAF Business Architecture Foundation examination. It includes Key Learning Points, exercises and challenging Test Yourself questions for each part of the syllabus, together with a Test Yourself examination paper that you can use to test your readiness to take the official TOGAF Business Architecture Foundation examination. The audience for this Study Guide is: Individuals, such as those responsible for business planning, who wish to apply the TOGAF Business Architecture approach in their working environment Individuals needing to gain competencies in TOGAF Business Architecture techniques Individuals who wish to become qualified as part of their own professional development A prior knowledge of Enterprise Architecture is advantageous but not required. Topics covered include: An introduction to TOGAF certification and the TOGAF Business Architecture Foundation qualification, including the TOGAF Business Architecture Foundation examination The concepts of Enterprise Architecture and the TOGAF Standard; this includes the TOGAF Architecture Development Method (ADM), the contents of the TOGAF framework, and the TOGAF Library The key terminology of TOGAF Business Architecture An introduction to the TOGAF ADM, including the objectives of the ADM phases, and how to adapt and scope the ADM for use How business modeling relates to the TOGAF Standard, the impact and benefits of business models, and examples of different representations of business models How to define business capabilities, how they can be modeled, and how to map them to other business perspectives Value streams and value stream mapping; the benefits, the different approaches to value stream analysis, the relationship to other Business Architecture concepts, and how to apply value streams How to apply information mapping when developing a Business Architecture How to apply organization mapping when developing a Business Architecture How to apply the TOGAF Business Scenario method How a Business Architecture is developed with the TOGAF ADM

pmp exam syllabus reference: **Certified PM2 Practitioner by PM2 GROUP Courseware** Elisabet Duocastella i pla, 2024-09-17

pmp exam syllabus reference: **CIM Professional Diploma** BPP Learning Media, 2012-06 A core text book for the CIM Qualification.

pmp exam syllabus reference: *Towards Improved Project Management Practice* Terence J. Cooke-Davies, 2001 Projects are important to industry, but project performance continually disappoints stakeholder expectations. Organizations react to this performance problem in many ways, and purchase consultancy, training, methods and tools as possible solutions. There is no published evidence that any of these solutions are consistently successful in improving project performance. This thesis answers the question, What can be done to improve project management practices, and thus project performance? by demonstrating that a novel form of continuous action research can contribute such evidence.

pmp exam syllabus reference: The TOGAF® Enterprise Architecture Foundation Study Guide

Andrew Josey, The Open Group, 2023-04-10 The TOGAF® Standard, a standard of The Open Group, is a proven Enterprise Architecture methodology and framework used by the world's leading organizations to improve business efficiency. The TOGAF Certification Program has enabled more than 100,000 Enterprise Architects and trainers around the globe to demonstrate their proven knowledge of the framework and method. This is the book you need to prepare for the TOGAF Enterprise Architecture Foundation qualification. This edition is aligned to the TOGAF Standard, 10th Edition. It includes an overview of every learning outcome included in the TOGAF Enterprise Architecture Level 1 Syllabus and in-depth coverage on preparing and taking the TOGAF Enterprise Architecture Part 1 examination. It includes Key Learning Points, and challenging Test Yourself questions for each part of the syllabus, together with a Test Yourself examination paper that you can use to test your readiness to take the official TOGAF Enterprise Architecture Part 1 examination. The audience for this Study Guide is: Individuals who need a basic understanding of a proven Enterprise Architecture methodology Professionals who work for or join an organization applying the TOGAF Standard Individuals who need to start to learn the TOGAF method Individuals who want to achieve the TOGAF® Enterprise Architecture Practitioner qualification in a stepwise manner, or other certifications and certification credentials from The Open Group where this certification is a prerequisite A prior knowledge of Enterprise Architecture is advantageous but not required. Topics covered include: An introduction to TOGAF certification and the TOGAF Enterprise Architecture Foundation qualification, including the TOGAF Enterprise Architecture Part 1 examination The concepts of Enterprise Architecture and the TOGAF Standard The key terminology of the TOGAF Standard The Architecture Development Method (ADM) cycle and the objectives of each phase, and how to adapt and scope the ADM for use The techniques available to support the ADM Applying the ADM, including iteration, partitioning, and application in a digital enterprise How Architecture Governance contributes to architecture development Architecture content - the outputs produced while executing the ADM

pmp exam syllabus reference: PMP(R) Certification Preparation - Latest Version G- Education, 2019-12-06 Project Management Professional (PMP(R)) is an internationally recognized professional designation offered by the Project Management Institute (PMI). This book is a great way to evaluate your skills on the latest project management practices based on the PMBOK(R) Guide Exam 6th Edition. This PMP book contains PMP 6th edition exam questions that are similar to the questions that you can encounter in the PMP certification exam. In an attempt to help you clear the certification exam in the first try, this book is a great stepping stone for the all important PMP certification exam. So, why wait? As of March 2018, there are 833,025 active PMP certified individuals and 286 chartered chapters across 210 countries and territories worldwide. The exam is based on the PMI Project Management Body of Knowledge. The most important PMP(R) exam prep activity is to answer as many questions as you possibly can. To help you, we have developed this preparation book. The questions come from The PM Exam Simulator and they are all based on the most current PMP(R) Exam that has been in effect since March 2018. Based on the PMBOK(R) Guide Exam 6th Edition, for the 2019-2020 PMP(R) Exam! Exam syllabus: The PMP(R) exam is based on the PMP(R) Examination Specification, which describes tasks out of five performance domains: Initiating the project (13%) Planning the project (24%) Executing the project (31%) Monitoring and controlling the project (25%) Closing the project (7%) The exam consists of 200 multiple choice questions written against the PMBOK(R) specification and the PMP(R) Code of Ethics. The exam is closed book; no reference materials are allowed. Twenty-five of the 200 questions on the exam are sample questions used to fine-tune the degree of difficulty and precision of the exam and as such are not counted for or against a test taker. These questions are placed randomly throughout the exam. The test taker is only graded on their proficiency on 175 questions. The numbers in parentheses describe the percentage of questions for each domain. Welcome ! Who this book is for: People who want to pass their PMP Exam from the first try. Engineers. Business Development Managers. Project managers responsible for all aspects of leading, project delivery and directing teams and needs to qualify for the PMP examination. All people with project management knowledge.

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